

**PM-05 Conference**  
  
 Crete, Greece 2010

# PM-05 : Advancing Project Management for the 21st Century

## "Concepts, Tools & Techniques for Managing Successful Projects"

Moevenpick Resort & Thalasso Hotel, Heraklion,  
 Crete, Greece, 29-31 May 2010

### PM-05 Conference & Post-Conference Programme

DATE	TIMES	ACTIVITY	
<b>Conference Activities</b>			
Saturday 29-May	13.00 - 14.00	Conference Registration at Hotel Movenpick, Heraklion, Crete	
		<b>ROOM : MINOS WEST</b>	
	14.00 - 14:45	<b>Conference Opening Ceremony, Welcome Remarks &amp; IPMA Certificates Award</b>	
	14:45 - 16:00	<b>Keynote Presentations - Session A</b>	
	14:45 - 15:15	Schaden, B. "IPMA ... Moving Forward"	
	15:20 - 15:50	Pells, D. "PMForum - The Untold Story..."	
	16:00 - 16:15	Coffee Break	
		<b>ROOM : MINOS WEST</b> <b>ROOM : PASIPHAE WEST</b> <b>ROOM : PASIPHAE EAST</b>	
	16:15 - 17:30	Tutorial: "Grasping the Opportunities of the PM Decade"	Parallel Session 1      Parallel Session 2
	17:30 - 17:45	Break	
17:45 - 19:00	Parallel Session 3	Parallel Session 4      Parallel Session 5	
19:30 - 21:30	<b>Welcome Cocktail</b>		
Sunday 30-May		<b>ROOM : MINOS WEST</b> <b>ROOM : PASIPHAE WEST</b> <b>ROOM : PASIPHAE EAST</b>	
	09:30 - 10:45	Tutorial: "PM Model for the future: PBPM Model"	PhD Workshop - part I      Parallel Session 6
	10:45 - 11:00	Coffee Break	
		<b>ROOM : MINOS WEST</b>	
	11:00 - 12:15	Tutorial: "IPMA international activities & PM-Greece local efforts"	
	12:15 - 13:30	Lunch	
		<b>ROOM : MINOS WEST</b> <b>ROOM : PASIPHAE WEST</b> <b>ROOM : PASIPHAE EAST</b>	
	13:30 - 14:45	Parallel Session 7	PhD Workshop - part II      Parallel Session 8
	14:45 - 15:00	Coffee Break	
	15:00 - 16:15	Tutorial: "IPMA Certification in the Greek language : Global Reach & Local Focus"	Parallel Session 9      Parallel Session 10
16:15 - 16:30	Break		
16:30 - 17:45	Professional Session: "Information Systems in Project Management"	Parallel Session 11      Parallel Session 12	
19:30 - 23:00	<b>Conference Dinner</b> (special registration required)		
Monday 31-May	09:30 - 10:45	<b>Keynote Presentations - Session B</b>	
		<b>ROOM : MINOS WEST</b>	
	09:30 - 10:00	Gareis, R. "Designing Project & Programme Organizations"	
	10:10 - 10:40	Skibniewski, M. "Enterprise Resource Planning Systems for Project-Based Firms: Costs, Benefits & Implementation Challenges"	
			<b>ROOM : PASIPHAE EAST</b>
	10:45 - 11:45	Coffee Break	Poster Session
	<b>ROOM : MINOS WEST</b>		
11:45 - 12:15	<b>Conference Conclusions, IPMA World Congress 2012 Announcement</b>		
	12:15	<b>End of Conference Activities</b>	
<b>Post-Conference Activities</b> (special registration required)			
Tuesday 1 June	10:00 - 18:00	Training Seminar : Optimization Potentials in Project Management	

TIMETABLE	CODE	AUTHOR(S)	PAPER TITLE	COUNTRY
<b>Saturday 29 May</b>				
13:00 - 14:00	CONFERENCE REGISTRATION AT HOTEL MOEVENPICK, HERAKLION, CRETE			
14:00	START OF CONFERENCE ACTIVITIES [ROOM: MINOS WEST]			
14:00 - 14:45	CONFERENCE OPENING CEREMONY, WELCOME REMARKS & IPMA CERTIFICATES AWARD			
14:45 - 16:00	KEYNOTE PRESENTATIONS - SESSION A [ROOM: MINOS WEST]			
	Session Chairs : Y. Goliias, J.P. Pantouvakis			
14:45 - 15:15	INV-1	SCHADEN, B.	IPMA MOVING FORWARD ...	AUSTRIA
15:25 - 15:55	INV-4	PELLS, D.	PMFORUM - THE UNTOLD STORY!	USA
16:00 - 16:15	COFFEE BREAK			
16:15 - 17:30	TUTORIAL: "GRASPING THE OPPORTUNITIES OF THE PM DECADE" [ROOM: MINOS WEST]			
	Session Chairs : T. Taylor, F. Antoniou			
16:15 - 17:30	TAY-1	TAYLOR, T.	GRASPING THE OPPORTUNITIES OF THE PM DECADE	UK
16:15 - 17:30	PARALLEL SESSION 1 [ROOM: PASIPHAE WEST]			
	Session Chairs : K. Sirakoulis, P. Laoutaris			
16:15 - 16:30	AA041	GIANNOPOULOU M.T., EMIRIS D.M.	CONCEPTUAL MODELING OF CAUSE AND EFFECT RELATIONSHIPS AMONG CRISIS ELEMENTS IN PROJECTS USING FUZZY COGNITIVE MAPS	GREECE
16:30 - 16:45	SPM01	LAOUTARIS, P.	LESSONS LEARNED FROM THE DEVELOPMENT OF A PROJECT MANAGEMENT SUITE	GREECE
16:45 - 17:00	AA095	ZAPOUNIDIS, K., PARTSALIDOU, B., KALFAKAKOU, G.	REFORMATION OF LOCAL DEVELOPMENT AGENCIES SEEKING THEIR CONSERVATION IN THEIR WIDER MARKET	GREECE
17:00 - 17:15	AA116	SUTT, J., HANG, T., AASKIVI, U.	STANDARDIZING OF STANDARDS IN IPM OF CONSTRUCTION	ESTONIA
16:15 - 17:30	PARALLEL SESSION 2 [ROOM: PASIPHAE EAST]			
	Session Chairs : K. Kirytopoulos, L. Papageorgiou			
16:15 - 16:30	AA012	BELLOS E., VOULGARIDOU D., KIRYTOPOULOS K., PANOPOULOS D.	AN MCDA APPROACH FOR PROJECT SELECTION IN PUBLIC SECTOR	GREECE
16:30 - 16:45	AA074	GALARAS K., CHRISTODOULOU S., TEZIAS E.S.	IMPLEMENTATION OF THE ENTROPY CONCEPT ON CONSTRUCTION PROJECTS UNDER FINANCIAL CONSTRAINTS	GREECE
16:45 - 17:00	AA073	TEZIAS E.S., CHRISTODOULOU S., GALARAS K.A.	RESOURCE-CONSTRAINED SCHEDULING OF CONS. PROJECTS & SIMULATION OF THE ENTROPY IMPACT ON THE DURATION & THE COST OF A PROJECT	GREECE
17:00 - 17:15	AA086	AGYAKWA BAAH A.B., CHILESHE N., STEPHENSON P.	CSF FOR RISK ASSESSMENT AND MANAGEMENT PROCESSES IMPLEMENTATION: PERCEPTIONS OF CONSTRUCTION PROFESSIONALS IN GHANA	UK
17:30 - 17:45	COFFEE BREAK			
17:45 - 19:00	PARALLEL SESSION 3 [ROOM: MINOS WEST]			
	Session Chairs : E. Chinyio, A. Bakogiannis			
17:45 - 18:00	AA002	CARTER A., CHINYIO E.	EFFECTIVENESS OF RISK MANAGEMENT: BARRIERS AND SOLUTIONS	UK
18:00 - 18:15	AA052	PANAS A., PANTOUVAKIS J.P., LAMBROPOULOS, S.	THE ROLE OF HEALTH, SAFETY AND GREEN PRINCIPLES IN ESTIMATING CONSTRUCTION PRODUCTIVITY: AN EMPIRICAL FRAMEWORK	GREECE
18:15 - 18:30	AA075	MASROM A.N., SKITMORE M.	A NEW APPROACH TO ASSESSING MALAYSIAN CONTRACTOR SATISFACTION LEVELS	AUSTRALIA
18:30 - 18:45	AA046	MARINELLI M., LAMBROPOULOS S., PANTOUVAKIS J.P.	PREDICTION OF EARTHMOVING TRUCKS DETERIORATION USING DISCRIMINANT ANALYSIS	GREECE

TIMETABLE	CODE	AUTHOR(S)	PAPER TITLE	COUNTRY
17:45 - 19:00	<b>PARALLEL SESSION 4 [ROOM: PASIPHAE WEST]</b>			
	<b>Session Chairs : Y. Polychronakis, N. Fragkakis</b>			
17:45 - 18:00	AA040	KONTOSTAVLAKIS D., EMIRIS D.M.	PM-PEDIA: AN OPEN-LEARNING, EXPERT-BASED, MIND-MAPPING TOOL FOR PM EDUCATION	GREECE
18:00 - 18:15	AA030	YUAN Q., POLYCHRONAKIS Y.	THE DEVELOPMENT OF A ROBUST RESOURCE CONSTRAINED PROJECT SCHEDULING FRAMEWORK	UK
18:15 - 18:30	AA010	FRAGKAKIS N., LAMBROPOULOS S., PANTOUVAKIS J.P.	A COMPUTER-AIDED CONCEPTUAL COST ESTIMATING SYSTEM FOR PRESTRESSED CONCR.ROAD BRIDGES	GREECE
18:30 - 18:45	AA055	AGYAKWA BAAH A., CHILESHE N., STEPHENSON P.	A RISK ASSESSMENT AND MANAGEMENT FRAMEWORK TO SUPPORT PROJECT DELIVERY	UK
17:45 - 19:00	<b>PARALLEL SESSION 5 [ROOM: PASIPHAE EAST]</b>			
	<b>Session Chairs : A. Chassiakos, V. Bellos</b>			
17:45 - 18:00	AA091	SHEPHERD M., BOWER D.	PROJECT MANAGEMENT SOCIETIES AND PROFESSION	UK
18:00 - 18:15	AA100	WIRKUS M.	INFORMAL PROJECTS MANAGEMENT WITH VOLUNTEERS PARTICIPATION	POLAND
18:15 - 18:30	AA054	LOUKAS P., CHASSIAKOS A.	COMPARATIVE EVALUATION OF PROJECT MANAGEMENT STANDARDS	GREECE
18:30 - 18:45	AA097	BADGER W., WIEZEL A., ADAMS D., BOPP, P.	CONSTRUCTION SUPERINTENDENTS NEED LEADERSHIP	USA
19:30 - 21:30	<b>WELCOME COCKTAIL</b>			
<b>Sunday 30 May</b>				
09:30 - 10:45	<b>TUTORIAL: "PM MODEL FOR THE FUTURE: PBPM MODEL" [ROOM: MINOS WEST]</b>			
	<b>Session Chairs : D. Kashiwagi, O. Manoliadis</b>			
09:30 - 09:45	AA102	KASHIWAGI J., SULLIVAN K., KASHIWAGI D.	THE DECISION-LESS ENVIRONMENT OF THE FUTURE PM	USA
09:45 - 10:00	AA103	KASHIWAGI J., SULLIVAN K., KASHIWAGI D.	NEW CONTRACT MODEL FOR PROJECT MANAGEMENT	USA
10:00 - 10:15	AA105	KASHIWAGI D., SAVICKY J., SULLIVAN K.	STRATEGIC PLAN FOR THE IMPLEMENTATION OF A NEW PM MODEL	USA
10:15 - 10:30	AA104	CHILD G., SULLIVAN K., KASHIWAGI D.	DELIVERING THE DESIGN SERVICES AND OTHER PROFESSIONAL SERVICES	USA
09:30 - 10:45	<b>Ph.D. WORKSHOP - PART I [ROOM: PASIPHAE WEST]</b>			
	<b>Session Chairs : M. Sutrisna, A.Panas</b> (papers in green have been selected for publication at the <b>Built &amp; Human Environment Review</b> )			
09:30 - 10:00	W000	SUTRISNA, M.	Ph.D RESEARCH METHODOLOGY	UK
10:00 - 10:15	W010	AL-RASHDI, A., SUTRISNA, M.	EVALUATION OF THE STANDARDISED FORM OF CONTRACT AT THE SULTANATE OF OMAN	UK
10:15 - 10:30	W012	PANAS, A., PANTOUVAKIS, J.P.	A CRITICAL REVIEW OF PUBLISHED RESEARCH ON CONSTRUCTION PRODUCTIVITY	GREECE
10:30 - 10:45	W011	MARAVAS, A., PANTOUVAKIS, J.P.	A MULTI-FACETED APPROACH TO CONSTRUCTION SCHEDULING RESEARCH	GREECE
09:30 - 10:45	<b>PARALLEL SESSION 6 [ROOM: PASIPHAE EAST]</b>			
	<b>Session Chairs : D. Zuchi, M. Vukomanovic</b>			
09:30 - 09:45	AA032	HANNA A.S., SWANSON J.	TWO-PARTY RISK ASSESSMENT & ALLOCATION MODEL	USA
09:45 - 10:00	AA011	POLAT G., MERT D.	FACTORS AFFECTING COST CONTINGENCY IN INTERNATIONAL PROJECTS	TURKEY
10:00 - 10:15	AA023	VUKOMANOVIC M., KARARIC M., RADUJKOVIC M.	PREDICTING COST OF PREFABRICATED HOUSING USING NEURAL NETWORKS	CROATIA
10:15 - 10:30	AA093	EDRISI S., BAJRACHARYA A.	GENERATION OF REWORK:AN ORGANISATION'S PERSPECTIVE	UAE
10:45 - 11:00	<b>COFFEE BREAK</b>			

TIMETABLE	CODE	AUTHOR(S)	PAPER TITLE	COUNTRY
11:00 - 12:15	<b>TUTORIAL: "IPMA ACTIVITIES &amp; PM-GREECE EFFORTS" [ROOM: MINOS WEST]</b>			
	<b>Session Chairs :</b> B. Schaden, J.P. Pantouvakis			
	Short presentations by selected IPMA Executive Board Members & PM-Greece selected Members			
12:15 - 13:30	<b>LUNCH</b>			
13:30 - 14:45	<b>PARALLEL SESSION 7 [ROOM: MINOS WEST]</b>			
	<b>Session Chairs :</b> T. Taylor, D. Shannon			
13:30 - 13:45	AA063	SHANNON D.	LIMITS TO PROFESSIONAL PROJECT MANAGEMENT	UK
13:45 - 14:00	AA076	SADKOV, D., TOVB, A., TSIPES, G.	CONSULTING COMPANY PRACTICE IN PROVIDING OF PROJECT MANAGEMENT SPECIALISTS BY MASTERS EDUCATION PROGRAM	RUSSIA
14:00 - 14:15	NGO1	KATSARELIS, T., DEPOUNTIS, N., ADAMOPOULOU, I.	GUIDELINES AND PROJECT MANAGEMENT HANDBOOK FOR GREEK NON GOVERNMENTAL ORGANIZATIONS (NGOs)	GREECE
14:15 - 14:30	AA013	TZAVEAS TH., KATSAVOUNIS S., KALFAKAKOU G.	ANALYSIS OF PROJECT PERFORMANCE OF A REAL CASE STUDY AND ASSESSMENT OF EV AND EST FOR THE PREDICTION OF PROJECT COMPLETION DATE	GREECE
13:30 - 14:45	<b>Ph.D. WORKSHOP - PART II [ROOM: PASIPHAE WEST]</b>			
	<b>Session Chairs :</b> M. Sutrisna, M. Marinelli (papers in colour have been selected for publication at the <b>Built &amp; Human Environment Review</b> )			
13:30 - 13:45	W001	PERERA, N., SUTRISNA, M.	RESEARCH METHOD. POSITION FOR A DOCTORAL STUDY ON "APPORTIONING LIABILITY IN DELAY CLAIMS"	UK
13:45 - 14:00	W002	GASA B., WINSTON S.	THE USE OF THE CONSTRUCTION REGISTERS TO IMPROVE THE COMPETITIVENESS OF SMALL, MEDIUM & MICRO ENTERPRISE CONTRACTORS	SOUTH AFRICA
14:00 - 14:15	W005	MALISIOVAS, A.	STUDENT DIFFICULTIES IN CONDUCTING PHD LEVEL RESEARCH: THE AUTH CASE STUDY	GREECE
14:15 - 14:30	W006	MALISIOVAS, A.	THE DIFFICULTY OF INTRODUCING THE MAIN SUBJECT OF A PHD RESEARCH	GREECE
14:30 - 14:45	W009	KASSIM, Y., UNDERWOOD, J.	EVALUATING IT AS A SOURCE OF COMPETITIVE ADVANTAGE IN ENGINEERING AND CONSTRUCTION ORGANISATIONS	UK
13:30 - 14:45	<b>PARALLEL SESSION 8 [ROOM: PASIPHAE EAST]</b>			
	<b>Session Chairs :</b> D. Langford, R. Gareis			
13:30 - 13:45	AA079	ZUCHI D.	PROJECTS FOR THE DESIGN OF CHANGES	AUSTRIA
13:45 - 14:00	AA117	MARAVAS, A., PANTOUVAKIS, J.P., LAMBROPOULOS, S.	UNCERTAINTY IN SCHEDULING MULTIPLE PROJECTS	GREECE
14:00 - 14:15	AA064	KIRYTOPOULOS K., STAVROU V., ROKOU, E.	REENGINEERING PROJECT SCHEDULING WITH KNOWLEDGE MANAGEMENT	GREECE
14:15 - 14:30	AA045	PAPARI, E., PANTOUVAKIS, J.P., PANAS, A.	A FRAMEWORK FOR THE IMPLEMENTATION OF A KNOWLEDGE MANAGEMENT PLATFORM IN THE GREEK CONSTRUCTION INDUSTRY	GREECE
14:45 - 15:00	<b>COFFEE BREAK</b>			
15:00 - 16:15	<b>TUTORIAL "IPMA CERTIFICATION IN THE GREEK LANGUAGE [MINOS WEST]</b>			
	<b>Session Chairs :</b> A. Tovb, J.P. Pantouvakis			
	The multilingual nature of the IPMA Certification. The importance of IPMA certification in Greek & PMGCert plans			
15:00 - 16:15	<b>PARALLEL SESSION 9 [ROOM : PASIPHAE WEST]</b>			
	<b>Session Chairs :</b> M. Radujcovic, T. Katsarelis			
15:00 - 15:15	AA112	KATSARELIS, T, ADAMOPOULOU, I.	PROMETHEUS CONSTRUCT:A SOCIETAL AND ENVIR. RESPONSIBILITY FRAMEWORK FOR MEDIUM, SMALL AND VERY SMALL CONSTRUCTION COMPANIES	GREECE

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15:15 - 15:30	AA077	ARMSTRONG S.	MODELLING AS A SOFT SKILL FOR THE ASSEMBLY AND USAGE OF A PROJECT COMPENDIUM VIA SENSEMAKING CONCEPTS AND ITS S/W APPLICATION	UK
15:30 - 15:45	AA114	ZAPOUNIDIS K.C., PARTSALIDOU B., FERČEJ, D., PRISLAN, A.	PLANNING, IMPLEMENTING AND MANAGING ENERGY EFFICIENCY PROJECTS AT FOCUSED LOCAL LEVEL: THE RURASU PROJECT	GREECE
15:45 - 16:00	AA014	OLATOYE C.	THE RELATIONSHIP BETWEEN CONSTRUCTION CONFLICTS ARISING BETWEEN OIL COMPANIES AND POVERTY OF HOST-COMMUNITIES IN NIGER- DELTA REGION OF NIGERIA	UK
<b>15:00 - 16:15</b>	<b>PARALLEL SESSION 10 [ROOM : PASIPHAE EAST]</b>			
	<b>Session Chairs : Y. Xenidis, I. Bras</b>			
15:00 - 15:15	AA070	ROHRBORN D., BOHRINGER M.	MICROBLOGGING IN PROJECT MANAGEMENT: IMPROVING PROJECT COMMUNICATION AND DOCUMENTATION WITH STATUS INFORMATION	GERMANY
15:15 - 15:30	AA067	MALISIOVAS A.	CONSTRUCTION PRODUCTIVITY :FROM MEASUREMENT TO IMPROVEMENT	USA
15:30 - 15:45	AA020	MANOLIADIS O., VATALIS K.	ASSESSING THE PROCUREMENT PROCESS IN GREECE'S CONSTRUCTION PROJECTS.	GREECE
15:45 - 16:00	AA121	PAPADOPOULOS, TH., PANTOUVAKIS, J.P.	COLLABORATION PROCUREMENT METHODS IN CONSTRUCTION PROJECTS	GREECE
<b>16:15 - 16:30</b>	<b>COFFEE BREAK</b>			
<b>16:30 - 17:45</b>	<b>PROFESSIONAL SESSION "INFORMATION SYSTEMS IN PM" [ ROOM: MINOS WEST]</b>			
	<b>Session Chairs : I. Brilakis, A. Maravas</b>			
16:30 - 16:45	ITPM4	MARAVAS, A.	AN INTEGRATED INFORMATION SYSTEM FOR MONITORING CONSTRUCTION WORKS	GREECE
16:45 - 17:00	ITPM1	IATROPOULOS, TH.	THE USE OF PM SYSTEMS IN ROAD CONSTRUCTION PROJECTS: THE CASE OF THE EGNATIA MOTORWAY	GREECE
17:00 - 17:15	AA033	PARK M.W., KOCH C., BRILAKIS I.	CORRELATING MULTIPLE 2D VISION TRACKERS FOR 3D OBJECT TRACKING ON CONSTRUCTION SITES	USA
17:15 - 17:30	AA022	GEORGIOU L., VARANOU E., PANTOUVAKIS J.P.	VISUALIZING TIME: A GIS APPROACH	GREECE
<b>16:30 - 17:45</b>	<b>PARALLEL SESSION 11 [ ROOM: PASIPHAE WEST]</b>			
	<b>Session Chairs : D. Antoniadis, K. Zapounidis</b>			
16:30 - 16:45	AA037	ANTONIADIS D.N., EDUM-FOTWE F., THORPE A.	FRAMEWORK FOR MANAGING COMPLEXITY OF INTERCONNECTIONS IN PROJECTS	UK
16:45 - 17:00	AA111	MLINARIĆ, V., SIGMUND, Z., TROJAK, S.	LOW ENERGY AND PASSIVE HOUSING STANDARDS IN EUROPE	CROATIA
17:00 - 17:15	AA028	XENIDIS Y., ANASTASIOU M., MAGGOS S.	THE GREEK LEGAL FRAMEWORK ON OCCUPATIONAL DISEASES IN CONSTRUCTION: CONFORMITY TO RISK MANAGEMENT STANDARD	GREECE
17:15 - 17:30	PRC1	MOUTSOPOULOU, A., STAVROULAKIS, G., POULIEZOS, A.	MODELLING WITH UNCERTAINTY FOR CONTROL TASKS	GREECE
<b>16:30 - 17:45</b>	<b>PARALLEL SESSION 12 [ ROOM: PASIPHAE EAST]</b>			
	<b>Session Chairs : D. Panagiotakopoulos, G. Polat</b>			
16:30 - 16:45	AA048	GEORGIOU L., PANTOUVAKIS J.P., XENIDIS, Y.	A REVIEW OF SPATIAL CONSIDERATIONS IN PROJECT SCHEDULING	GREECE
16:45 - 17:00	AA118	PANAGIOTAKOPOULOS, D.	THE SUSTAINABILITY DIMENSION IN ICB CONTEXTUAL ELEMENTS AT PROJECT AND PROGRAMME LEVELS	GREECE
17:00 - 17:15	AA007	BRAS I.	MEASURING PERFORMANCE AND IMPLEMENTING IMPROVEMENTS (CASE STUDY).	GREECE
17:15 - 17:30	AA044	PAPADAKI M., GALE M., RIMMER J., KIRKHAM R.	FACTORS INFLUENCING PROJECT RISK MANAGEMENT DECISION MAKING	UK

TIMETABLE	CODE	AUTHOR(S)	PAPER TITLE	COUNTRY
<b>Monday 31 May</b>				
9:30 - 10:45	KEYNOTE PRESENTATIONS - SESSION B [ROOM: MINOS WEST]			
Session Chairs : S. Lambropoulos, D. Panagiotakopoulos				
09:30 - 10:00	INV-3	GAREIS, R.	DESIGNING PROJECT & PROGRAMME ORGANIZATIONS	AUSTRIA
10:00 - 10:45	AA098	SKIBNIEWSKI M., ZENG Y.	ENTERPRISE RESOURCE PLANNING SYSTEM FOR PROJECT-BASED FIRMS: COSTS, BENEFITS & IMPLEMENTATION CHALLENGES	USA
10:45 - 11:30	COFFEE BREAK			
10:45 - 11:30	POSTER SESSION [ROOM : PASIPHAE EAST]			
Session Chairs : I. Bras, A. Moutsopoulou				
10:45 - 11:30	AA094	ADAMANDIDOU E., XENIDIS Y, PAPAIOANNOU P.	CRITICAL REVIEW OF THE CURRENT PUBLIC-PRIVATE-PARTNERSHIPS LEGAL FRAMEWORK IN GREECE WITH RESPECT TO LEGAL RISKS MANAGEMENT	GREECE
10:45 - 11:30	AA082	KALYVIOTIS N., KITSIOS D., NANIPOULOS A.	CONSTRUCTION CONTRACTS, PROJECT DELIVERY METHODS AND ROLES OF THE PROJECT STAKEHOLDERS. THE CASE OF KHALIFA PORT PROJECT IN ABU DHABI.	GREECE
10:45 - 11:30	AA119	BALTAS, M., BALTAS, S.	APPLICATION OF THE IPMA PROJECT HANDBOOK ON A CONSTRUCTION PROJECT IN ROMANIA. IMPLICATIONS FOR THE COMPANY'S ISO 9001 SYSTEM	GREECE
10:45 - 11:30	SPM02	MARKOULIDIS, P., KOUTSOMICHALIS, A., KLOUDAS, K.	AN INTEGRATED APPROACH TO MONITORING/PERFORMANCE ASSESSMENT OF OPERATIONAL PROGRAMMES CO-FINANCED BY THE EUROPEAN UNION	GREECE
10:45 - 11:30	AA018	TSIMOPOULOU, V.	DEVELOPMENT AND PROTOTYPE APPLICATION OF AN OIL SPILL RISK ANALYSIS IN A COASTAL ZONE	NETHERLANDS
11:45 - 12:15	CONFERENCE CONCLUSIONS, PM-06 & IPMA WORLD CONGRESS 2012 ANNOUNCEMENT			
12:15	END OF CONFERENCE ACTIVITIES			

Notes

Papers in GREY are professional presentations

Papers with CODE in blue may not be presented at the Conference

Papers in GREEN have been pre-selected for possible journal publication (Built & Human Environment Review)

Papers in YELLOW have been pre-selected for possible journal publication (Russian Project & Programme Management Journal)

Papers in ORANGE have been pre-selected for possible journal publication (International Journal of Construction Project Management)