



# CERTIFICATE

This is to certify that

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has attained the required level of competence  
to be awarded

## CERTIFIED PROJECTS DIRECTOR IPMA Level A<sup>®</sup>

by PM-ZERT

(the Certification Body of GPM German Association for Project Management e.V.)

using

the Regulations of PM-ZERT and the IPMA Competence Baseline (ICB Version 2.0b)  
as validated by the International Project Management Association (IPMA).

The certification process was conducted in the German language.

This certificate number \_\_\_\_\_ is valid until \_\_\_\_\_

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Initial certification  
LOCATION, DATE

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Latest recertification  
LOCATION, DATE

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FOR THE CERTIFICATION BODY

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FOR THE ASSESSORS





# CERTIFICATE

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to be awarded

## CERTIFIED SENIOR PROJECT MANAGER IPMA Level B®

by PM-ZERT

(the Certification Body of GPM German Association for Project Management e.V.)

using

the Regulations of PM-ZERT and the IPMA Competence Baseline (ICB Version 2.0b)  
as validated by the International Project Management Association (IPMA).

The certification process was conducted in the German language.

This certificate number \_\_\_\_\_ is valid until \_\_\_\_\_

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Initial certification  
LOCATION, DATE

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Latest recertification  
LOCATION, DATE

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FOR THE CERTIFICATION BODY

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FOR THE ASSESSORS





# CERTIFICATE

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to be awarded

## CERTIFIED PROJECT MANAGER IPMA Level C<sup>®</sup>

by PM-ZERT

(the Certification Body of GPM German Association for Project Management e.V.)

using

the Regulations of PM-ZERT and the IPMA Competence Baseline (ICB Version 2.0b)  
as validated by the International Project Management Association (IPMA).

The certification process was conducted in the German language.

This certificate number \_\_\_\_\_ is valid until \_\_\_\_\_

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Initial certification  
LOCATION, DATE

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Latest recertification  
LOCATION, DATE

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FOR THE CERTIFICATION BODY

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FOR THE ASSESSORS





# CERTIFICATE

This is to certify that

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has attained the required level of competence  
to be awarded

## CERTIFIED PROJECT MANAGEMENT ASSOCIATE IPMA Level D®

by PM-ZERT

(the Certification Body of GPM German Association for Project Management e.V.)

using

the Regulations of PM-ZERT and the IPMA Competence Baseline (ICB Version 2.0b)  
as validated by the International Project Management Association (IPMA).

The certification process was conducted in the German language.

This certificate number \_\_\_\_\_ is valid until \_\_\_\_\_

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Initial certification  
LOCATION, DATE

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Latest recertification  
LOCATION, DATE

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FOR THE CERTIFICATION BODY

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FOR THE ASSESSORS

